Tullow Oil plc ANNUAL GENERAL MEETING 25 April 2019





This presentation contains certain forward-looking statements that are subject to the usual risk factors and uncertainties associated with the oil and gas exploration and production business.

Whilst Tullow believes the expectations reflected herein to be reasonable in light of the information available to them at this time, the actual outcome may be materially different owing to factors beyond the Group's control or within the Group's control where, for example, the Group decides on a change of plan or strategy.

The Group undertakes no obligation to revise any such forward-looking statements to reflect any changes in the Group's expectations or any change in circumstances, events or the Group's plans and strategy. Accordingly no reliance may be placed on the figures contained in such forward looking statements.

Tullow Oil – 2019 Annual General Meeting 2018 – GOOD PROGRESS ACROSS THE BUSINESS





A year of solid financial and operational delivery

Tullow Oil – 2019 Annual General Meeting

TULLOW'S 2030 VISION





Positioning Tullow for the challenges and opportunities ahead

CREATING A PROGRESSIVE AND SUSTAINABLE ORGANISATION



Driving the Business







Deliver

& Learn



Ghana

Uganda Non-op



Ventures

& Transform

Transforming the Business







Subsurface

Operations & Digital

Business & Sustainability



Transformation

Tullow Oil plc - 2019 Annual General Meeting OUR PERFORMANCE





2018 FULL YEAR RESULTS SUMMARY





1. Revenue excludes \$188 million additional revenue from Corporate Business Interruption insurance (2017: \$162 million)

- 2. Profit/(loss) includes non-cash exploration write-offs of \$295 million (pre-tax)
- 3. Capital investment excludes Uganda capex expected to be recovered on completion of the farm down
- 4. Free cash flow impacted by one-off litigation payment of \$208 million

Strong financial performance despite oil price volatility

FOLLOWING OUR CAPITAL ALLOCATION FRAMEWORK



DEBT AND LIQUIDITY

Balance sheet robust to future oil price volatility

Driving net debt below \$2 billion in near term

> Retain flexibility with longer term gearing of 1x-2x

Ensuring headroom for future opportunities

INVESTING IN OUR BUSINESS

Apply strict criteria to allocate capital across the portfolio:

Maximising production: Immediate cashflow High returns, short payback

Growth from discovered resources: Future cash flow Medium-term payback

Finding new oil: Significant value New resources, capital growth

Other opportunities

SHAREHOLDER RETURNS

Demonstrating financial discipline and business progress

> Capital Returns Policy established

Sustainable annual ordinary dividend

Additional returns in periods of strong FCF

2018 final dividend ¢4.8/share (~\$67m)

Balanced capital allocation focused on maximising shareholder returns

Tullow Oil – 2019 Annual General Meeting MAXIMISING PRODUCTION IN WEST AFRICA

Growing & sustaining our production business

- Ramping up net production in 2019
- Infill, near-field & exploration opportunities to sustain & grow production
- Low-cost production ~\$10 opex/bbl
- Significant scope for 'just-in-time' reserves & resources growth





West Africa oil production

2019 guidance: 90,000 - 98,000 bopd¹

DEVELOPING OUR DISCOVERIES: EAST AFRICA PRODUCTION HUB





Tullow continues to target 2019 FIDs in Uganda and Kenya

FINDING NEW OIL – EXECUTING OUR EXPLORATION PROGRAMME





Drilling 3-5 high-impact wildcats per year, within \$150m exploration budget

Peru & Comoros licences remain subject to final Government approval

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2019 DRILLING FOCUS ON GUYANA





Tullow Oil plc - 2019 Annual General Meeting OUR FUTURE



TRANSFORMING TULLOW



- GUNG THE BUSINESS Excell programme
 - Growing business over short-medium term
 - Continuous improvement

- Delivering our
- Delivering new value
- TRANSFORMING THE BUSINES Our HE BUSINES IN SECOND • Ensuring we meet the

Creating value from delivering the Vision

A STRONG COMMITMENT TO SUSTAINABILITY



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2019 OUTLOOK





A strong foundation for growth in the years ahead

Tullow Oil plc

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