

Climate Policy

Tullow is an established, recognised oil and gas explorer and producer operating across Africa and South America. As a responsible operator, Tullow is committed to acting as a steward for the environment and ensuring robust systems are in place for assessing and managing environmental risk. We recognise that while fossil fuels are expected to continue to make a significant contribution to meeting the world's growing energy needs over the coming decades, the overall decarbonisation of the global economy presents oil exploration and production companies with some fundamental new challenges.

We continue to support our host governments as they seek to use oil revenues to promote sustainable and inclusive economic development, and we will work to align with the actions that they take to manage climate change. Tullow has also formalised its support for the goals of the Paris Agreement, namely to hold the increase in the global average temperature to well below 2°C and pursuing efforts to limit the temperature increase to 1.5°C above pre-industrial levels. In parallel, Tullow also supports the United Nations Sustainable Development Goals (SDGs), including SDG 13 on Climate Action.

Tullow has and will:

- Embed mitigation of climate change risks in our strategy, decision-making on capital allocation and management compensation;
- Ensure our business strategy responds to evolving climate-related transitional (market, reputational, technology, regulatory, policy, legal and financial) and physical risks;
- Increase transparency in our performance reporting, including reporting in alignment with the recommendations of the Taskforce on Climate-Related Financial Disclosures and other key global benchmarks including CDP
 - This will include stress testing our portfolio annually to ensure its resilience in a 1.5-2°C scenario and report transparently on the findings; and
- Seek to influence operator efforts on non-operated joint ventures to ensure projects minimise emissions, and to the extent possible, are aligned with the intent of this policy.

Targets:

- Tullow's Management Team and employees' remuneration is linked to achieving the following KPIs:
 - Develop an Energy Transition strategy in 2020 to ensure Tullow's a long term sustainable value proposition; and
 - Develop a Net Zero Delivery Plan to achieve net zero Scope 1 and 2 emissions from its operations, including setting a timeframe for the delivery of the plan.

Responsibility for Tullow's response to climate change ultimately rests with Tullow's Board of Directors, and the CEO has management responsibility. The Board and management team are responsible for overseeing strategy, and the monitoring and management of climate change related risks and opportunities, which includes the management team reporting at least three times a year to the Board's Safety & Sustainability Committee and Tullow's Board of Directors.

Every employee and contractor working for Tullow has a responsibility to promote a culture whereby their actions and those of their colleagues are consistent with this Policy.

This policy will be reviewed at least annually and updated as required.

Signed for and on behalf of the Board of Tullow Oil plc.



Rahul Dhir
CEO - Tullow Oil plc
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