

## 2014 ANNUAL GENERAL MEETING

30<sup>th</sup> April 2014





This presentation contains certain forward-looking statements that are subject to the usual risk factors and uncertainties associated with the oil and gas exploration and production business.

Whilst Tullow believes the expectations reflected herein to be reasonable in light of the information available to them at this time, the actual outcome may be materially different owing to factors beyond the Group's control or within the Group's control where, for example, the Group decides on a change of plan or strategy.

The Group undertakes no obligation to revise any such forward-looking statements to reflect any changes in the Group's expectations or any change in circumstances, events or the Group's plans and strategy. Accordingly no reliance may be placed on the figures contained in such forward looking statements.



#### 2014 ANNUAL GENERAL MEETING

BUSINESS OVERVIEW



## 2013 full year results summary



	2013	2012	Change
Sales revenue	\$2,647m	\$ <b>2,</b> 344m	+13%
Gross profit	\$1,440m	\$1,345m	+7%
Administrative Expenses Profit on disposal Exploration costs written off <sup>1</sup>	(\$219m) \$30m (\$871m)	(\$191m) \$702m (\$671m)	
Operating profit	\$381m	\$1,185m	-68%
Profit after tax	\$216m	\$666m	-68%
Basic earnings per share	18.6c	68.8c	-73%
Dividend per share	12.0p	12.0p	0%
Capital investment <sup>2</sup>	\$1,800m	\$1,870m	-4%
Cash generated from operations <sup>3</sup>	\$1,901m	\$1,777m	+7%
Net debt <sup>4</sup>	\$1,909m	\$989m	+93%

<sup>1</sup> Before tax refunds

<sup>2</sup> 2013 excludes Spring acquisition and includes Norway capex on an after tax refund basis

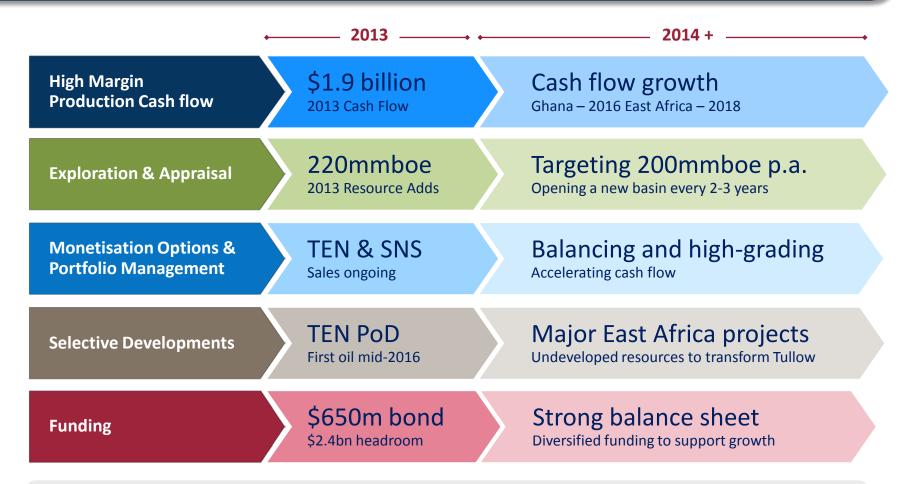
<sup>3</sup> Before working capital movements

<sup>4</sup> Net debt is cash and cash equivalents less financial liabilities

### Increased production generated higher revenues and operating cash flow

## Delivering against our strategy





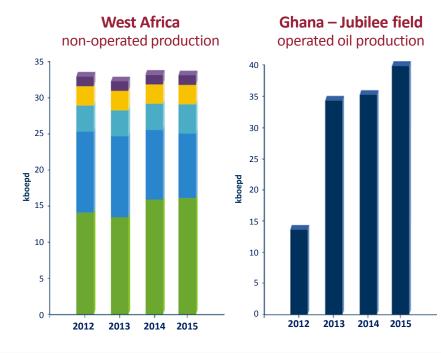
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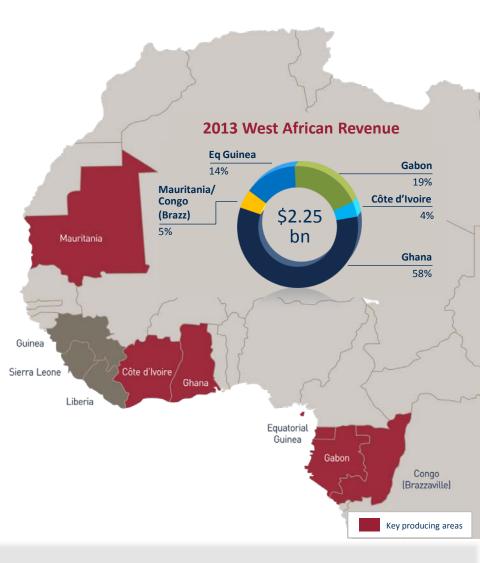
## High margin production cash flow



# $\begin{array}{c} \textbf{2013} \text{ Group actual production:} \\ \textbf{84,200} \text{ boepd} \end{array}$

# 2014 Group production guidance: 79-85,000 boepd





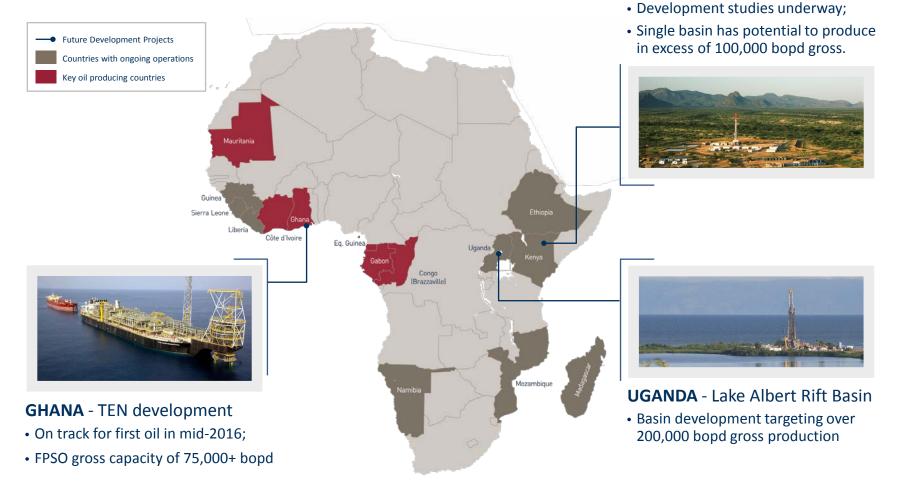
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## Cash flow growth from a pipeline of future projects



**KENYA** - South Lokichar Basin

## Material growth potential 2016+



## Delivering against our strategy



	← 2013 → •	→ 2014 + →
High Margin Production Cash flow	\$1.9 billion 2013 Cash Flow	<b>Cash flow growth</b> Ghana – 2016 East Africa – 2018
Exploration & Appraisal	220mmboe 2013 Resource Adds	Targeting 200mmboe p.a. Opening a new basin every 2-3 years
Monetisation Options & Portfolio Management	TEN & SNS Sales ongoing	Balancing and high-grading Accelerating cash flow
Selective Developments	<b>TEN PoD</b> First oil mid-2016	Major East Africa projects Undeveloped resources to transform Tullow
Funding	\$650m bond \$2.4bn headroom	Strong balance sheet Diversified funding to support growth

\* 2009-11 YE contingent resources restated following Uganda sale of 66.67% equity across Lake Albert licence in 2012 – 604 mmboe.

2012

1,400 -

1,200 -

1,000 -

800 -

600 -

400 -

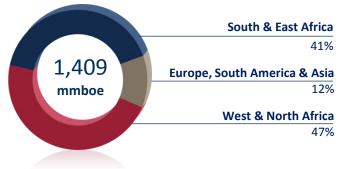
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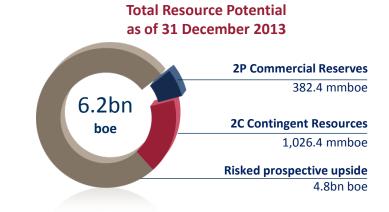
2009

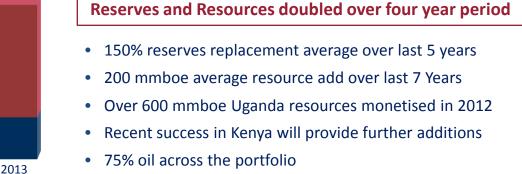
## Strong record of resource additions & reserves replacement

#### 2P Commercial Reserves and 2C Contingent Resources as of 31 December 2013



2011





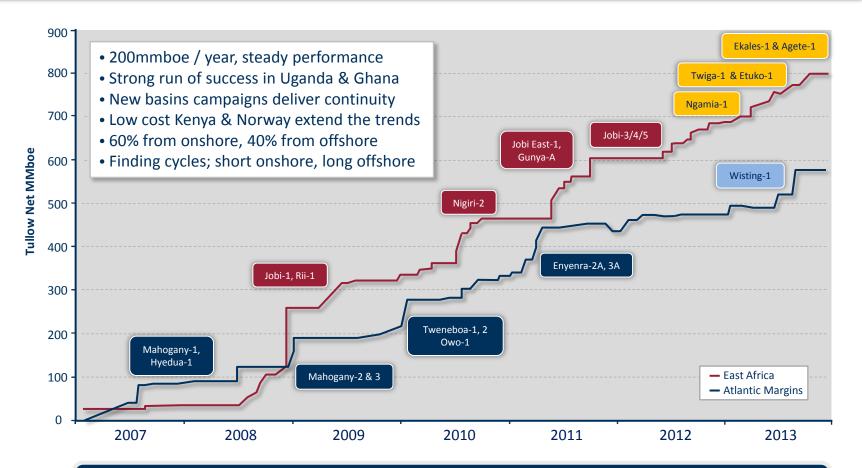
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Group Reserves and Resources (mmboe)\* 1,600 – 2C Contingent Resources 2P Commercial Reserves

2010

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## Net contingent resource additions from E&A

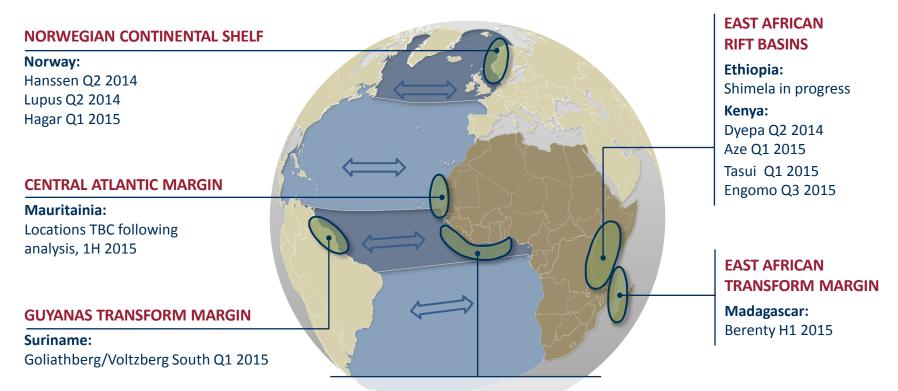


Success in new basin opening exploration strategy has led to good prospects for lower finding costs

## 2014+ exploration programme - targeting 200mmboe p.a.



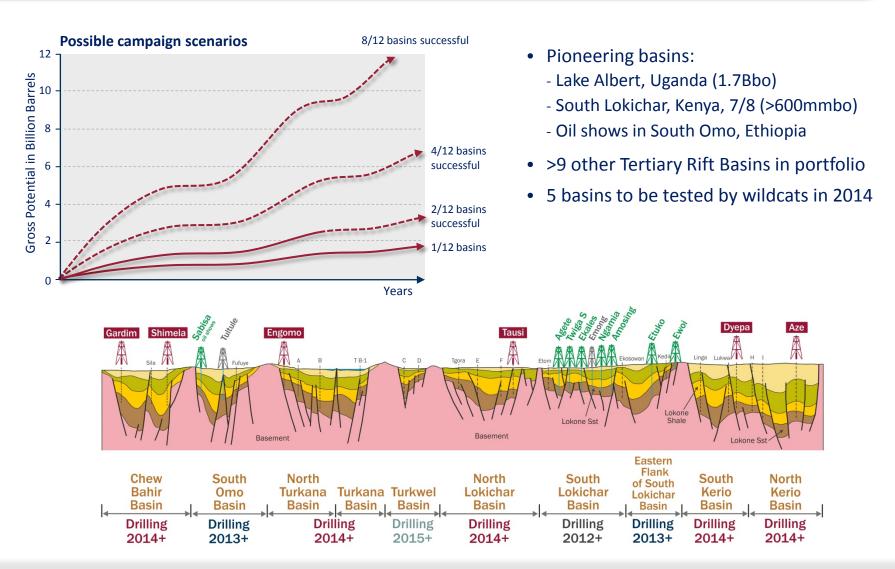
### Key exploration wells in the next 18 months



#### WEST AFRICAN TRANSFORM MARGIN

Gabon: Sputnik East Q2 2014 Guinea: Fatala TBC

## East Africa: Multiple basins with new oil province potential



## Delivering against our strategy



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## Monetisation options & portfolio management



#### Southern North Sea Assests

#### **UK & The Netherlands**

- S&K sale agreed for \$75.6m
- Marketing of remaining assets is ongoing

#### **TEN farm-down**

#### Ghana

 Divestment process underway with options being considered



#### Bangladesh interests

 Sale of Bangladesh assets to Kris Energy completed in December 2013

#### Pakistan interests

 Awaiting Government consent for sale of Pakistan assets to Ocean Pakistan Ltd

## Delivering against our strategy



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## TEN – next operated deepwater project underway



- · West Leo rig secured and first two development wells drilled
- Centennial Jewel tanker-FPSO conversion underway in Singapore
- All subsea contracts awarded and major equipment ordered
- Enhanced seismic survey will further enhance well placement
- Project on track for mid 2016 first oil and c.\$5bn capex

#### Significant future value and cash flow

- 214 mmboe of net high value reserves & resources booked
- Upside resource potential remains
- Significant enhancement of Tullow cash flow post 2016
- Divestment process underway with options being considered
- Ghana potential net oil production post 2016: 75,000+ bopd

Group's next high value producing asset transforming future cash flow generation



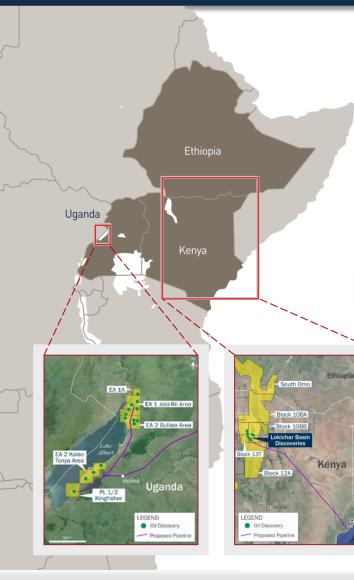




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## East Africa – major onshore Tertiary Rift Basin projects





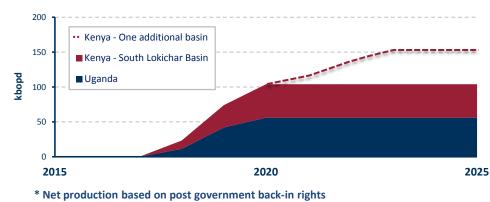
#### Kenya – Operated world-class onshore oil project

- Favourable conditions allowing for rapid progress
- Clear plan towards 2015/16 development sanction
- Pipeline leadership offers regional benefits

#### Uganda – Focus on enhancing project value

- Major project review results in multi-billion dollar cost savings
- Significant value enhancement with shared regional infrastructure
- Signed MoU provides basis of development

#### Poised to commence transformational East Africa oil developments



#### **Potential East Africa net oil production\***

## Delivering against our strategy



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## Funding: Strong balance sheet & financial flexibility



## Highly diversified funding strategy

- Balance sheet substantially strengthened through \$650 million debut bond issue in November 2013
- Successful offering of second \$650 million Corporate Bond, completed in April 2014
- Corporate Revolving Credit Facility refinanced and increased in April 2014 to \$750 million
- Current net debt of approximately \$2.4 billion with unutilised debt capacity of approximately \$2.7 billion

#### Year-to-date financials in line with expectations

- Forecast capital expenditure for 2014 remains in the region of \$2.2 billion
- 1Q 2014 production in line with expectations; on track to deliver 2014 production guidance of 79,000-85,000 boepd
- Tullow is well funded with a strong balance sheet and cash flow to support its exploration, development and production activities



#### Access to diversified sources of capital provides liquidity and flexibility



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## CORPORATE RESPONSIBILITY

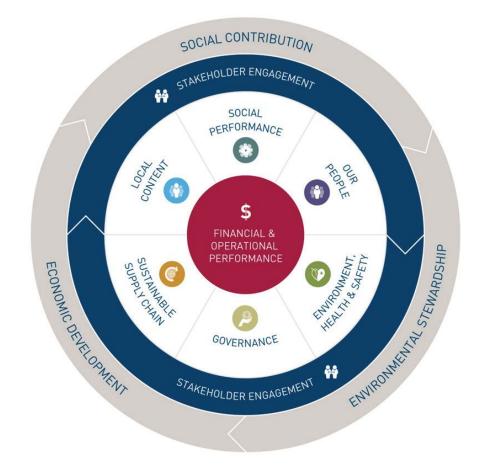


## How we do business



- We manage our business in a responsible way to maximise sustainable development opportunities for host nations.
- We are committed to ensuring long-term benefits to local people and economies where we operate.
- The foundation of shared prosperity is to be a successful and profitable company, so we can meet our obligations to governments, employees and suppliers and generate returns.
- Stakeholder engagement is critical for our operations and our approach to elements such as local content or EHS, directly affects our ability to run our business successfully.

#### **Creating Shared Prosperity**



## Open, transparent disclosure



- We are committed to transparent disclosure of payments to governments and other stakeholders in the countries in which we operate
- Revenue transparency and disclosure enables a country's citizens to hold their government and Tullow to account

#### Leading the way in transparency reporting

- Enhanced our transparency disclosures, reporting in line with the EU Accounting Directive, ahead of legislation
- Disclosed all tax payments to governments at a project or company level in 2013 Annual Report
- Also made voluntary disclosures of other taxes we pay to give a fuller understanding of the payments we make

TOTAL PAYMENTS TO GOVERNMENTS IN 2013 \$870 MILLION

See 2013 Annual Report, with more details to follow in CR Report, due out in May



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CONCLUSIONS

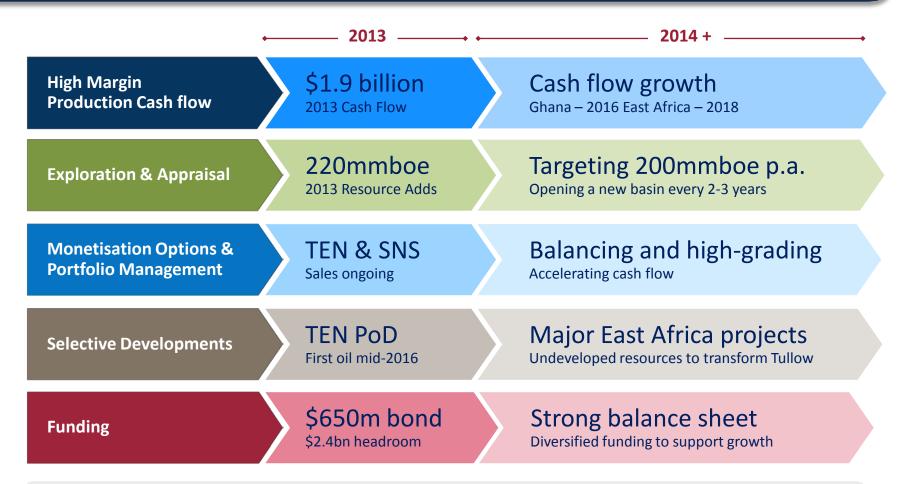




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## Delivering against our strategy







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