

**Tullow Oil plc is one of the largest independent oil and gas exploration and production companies in Europe. The Group focuses on gas in the UK Southern North Sea, oil in Africa and has ongoing appraisal and development in South Asia.**

02	Chairman's Statement
04	Chief Executive's Review
06	Operations Review
08	NW Europe
12	Africa
18	South Asia
20	Corporate Social Responsibility
22	Finance Review
26	Board of Directors
29	Corporate Governance
34	Directors' Report
35	Directors' Remuneration Report
42	Statement of Directors' Responsibilities
42	Group Financial Statements
75	Parent Company Financial Statements
84	Licence Interests
88	Reserves Summary
89	Five Year Financial Summary
90	Shareholder Information
91	Index
92	Contacts

